

# H&E Equipment Services Reports Fourth Quarter 2019 and Full Year 2019 Results and Announces Non-Cash Goodwill Impairment Charge

February 20, 2020

BATON ROUGE, La.--(BUSINESS WIRE)--Feb. 20, 2020-- H&E Equipment Services, Inc. (NASDAQ: HEES) today announced results for the fourth quarter and year ended December 31, 2019, including a \$12.2 million non-cash goodwill impairment charge.

## FOURTH QUARTER 2019 SUMMARY

- Revenues increased 0.6% to \$348.1 million versus \$346.0 million a year ago.
- Included in fourth quarter 2019 net income was a \$12.2 million pre-tax non-cash goodwill impairment charge. Net income decreased 12.5% to \$21.9 million in the fourth quarter compared to net income of \$25.1 million a year ago. Excluding the impairment charge, net income was \$31.9 million, an increase of 27.2%, or \$6.8 million. The effective income tax rate was 18.4% in the fourth quarter of 2019 and 27.9% in the fourth quarter of 2018.
- Adjusted EBITDA increased 10.7% to \$126.8 million in the fourth quarter compared to \$114.6 million a year ago, yielding a margin of 36.4% of revenues compared to 33.1% a year ago.
- Total equipment rental revenues for the fourth quarter of 2019 were \$193.8 million, an increase of \$14.0 million, or 7.8%, compared to \$179.8 million a year ago (as adjusted).<sup>(1)</sup> Rental revenues (as previously reported) for the fourth quarter of 2019 were \$176.3 million, an increase of \$13.3 million, or 8.2%, compared to \$163.0 million in the fourth quarter of 2018.<sup>(1)</sup>
- New equipment sales decreased 23.0% to \$61.4 million in the fourth quarter compared to \$79.7 million a year ago.
- Used equipment sales increased 12.1% to \$42.4 million in the fourth quarter compared to \$37.8 million a year ago.
- Gross margin was 36.9% compared to 35.6% a year ago. The increase in gross margin was largely the result of a shift in revenue mix to rentals and higher margins on used equipment sales which were partially offset by lower margins in other business segments.

- Total equipment rental gross margins were 45.6% in the fourth quarter of 2019 compared to 46.7% in the fourth quarter of 2018 (as adjusted).<sup>(1)</sup> Rental gross margins (as previously reported) were 50.3% in the fourth quarter of 2019 compared to 51.5% a year ago primarily due to lower time utilization.
- Average time utilization (based on original equipment cost) was 69.0% compared to 72.9% a year ago. The size of the Company's rental fleet based on original acquisition cost increased 10.2% from a year ago, to \$1.9 billion.
- Average rental rates increased 1.7% compared to a year ago and declined 0.1% sequentially.
- Dollar utilization was 36.0% in the fourth quarter compared to 37.0% a year ago.
- Average rental fleet age at December 31, 2019, was 36.3 months compared to an industry average age of 46.8 months.

The non-cash goodwill impairment charge of \$12.2 million was identified in connection with the Company's annual fourth quarter 2019 goodwill impairment test. The \$12.2 million goodwill impairment charge consists of a \$10.7 million impairment to our new equipment goodwill reporting unit and a \$1.5 million impairment to our service revenues goodwill reporting unit. Our goodwill reporting units related to rental revenues, used equipment revenues and parts revenues were not impaired. The impairment charge will not result in any cash expenditures and will not affect the Company's cash position, liquidity, availability or covenant test under its senior secured credit facility.

Brad Barber, H&E Equipment Services' chief executive officer and president, said, "With seasonality, the balancing of supply and demand and a challenging comparable in the year ago quarter, the year finished as we expected during the fourth quarter. We produced solid results for the quarter despite these factors – growing revenues, gross profit and Adjusted EBITDA. The strength in our rental business continued with rental revenues increasing 8.2% from a year ago and we again achieved rate growth, which increased 1.7%. Our performance for the full year of 2019 was also positive as we delivered an 8.8% increase in revenues and a 16.7% increase in Adjusted EBITDA. The metrics for our rental business were impressive as rental revenues for the year increased 17.3% from 2018. Average physical utilization for the year remained solid at 70.4% and average rates were 2.1% higher than in 2018. Overall, we are pleased with our execution and results for 2019."

Barber concluded, "Based on current industry indicators and customer sentiment, the non-residential construction markets we serve are expected to be stable in 2020. Increasing the scale and scope of our rental business through selective acquisitions and organic expansion remains one of our highest priorities."

## FINANCIAL DISCUSSION FOR FOURTH QUARTER 2019:

<sup>(1)</sup> For a reconciliation of adjustments to prior year data and historical presentations, see page 10.

#### Revenue

Total revenues increased 0.6% to \$348.1 million in the fourth quarter of 2019 from \$346.0 million in the fourth quarter of 2018. Total equipment rental revenues increased 7.8% to \$193.8 million compared to \$179.8 million in the fourth quarter of 2018 (as adjusted).<sup>(1)</sup> Rental revenues (as previously reported) increased 8.2% to \$176.3 million compared to \$163.0 million in the fourth quarter of 2018.<sup>(1)</sup> New equipment sales were \$61.4 million compared to \$79.7 million a year ago. Used equipment sales increased 12.1% to \$42.4 million compared to \$37.8 million a year ago. Parts sales were \$30.1 million compared to \$30.5 million a year ago.

(1) For a reconciliation of adjustments to prior year data and historical presentations, see page 10.

## **Gross Profit**

Gross profit increased 4.4% to \$128.6 million from \$123.1 million in the fourth quarter of 2018. Gross margin was 36.9% for the quarter ended December 31, 2019, as compared to 35.6% for the quarter ended December 31, 2018. On a segment basis, gross margin on total equipment rentals was 45.6% in the fourth quarter of 2019 compared to 46.7% in the fourth quarter of 2018 (as adjusted).<sup>(1)</sup> Rental margins (as previously reported) were 50.3% in the fourth quarter of 2019 compared to 51.5% a year ago.<sup>(1)</sup> On average, rental rates were 1.7% higher than rates in the fourth quarter of 2018. Time utilization (based on original equipment cost) was 69.0% in the fourth quarter of 2019 compared to 72.9% a year ago.

Gross margins on new equipment sales were 10.8% in the fourth quarter compared to 12.7% a year ago. Gross margins on used equipment sales were 33.3% compared to 29.1% a year ago. Gross margins on parts sales were 26.1% in the fourth quarter of 2019 compared to 26.0% a year ago. Gross margins on service revenues were 67.6% for the fourth quarter of 2019 compared to 67.9% in the fourth quarter of 2018.

### **Rental Fleet**

At the end of the fourth quarter of 2019, the original acquisition cost of the Company's rental fleet was \$1.9 billion, a 10.2%, or \$179.3 million increase from the end of the fourth quarter of 2018. Dollar utilization for the fourth quarter of 2019 was 36.0% compared to 37.0% for the fourth quarter of 2018.

## Selling, General and Administrative Expenses

SG&A expenses for the fourth quarter of 2019 were \$77.2 million compared with \$73.0 million the prior year, a \$4.2 million, or 5.8%, increase. SG&A expenses in the fourth quarter of 2019 as a percentage of total revenues were 22.2% compared to 21.1% a year ago. Employee salaries, wages, payroll taxes and related employee benefit and other employee related expenses increased \$1.4 million, primarily as a result of our acquisition since December 31, 2018, and a larger workforce and higher incentive compensation related to increased profitability. Facility related expenses, primarily rent expense, increased \$1.0 million. Outside services increased \$0.9 million. Depreciation and amortization increased \$0.8 million. Expenses related to Greenfield branch expansions increased \$0.4 million compared to a year ago.

## **Income from Operations**

Income from operations for the fourth quarter of 2019 decreased 18.8% to \$41.3 million, or 11.9% of revenues, compared to \$50.9 million, or 14.7% of revenues, a year ago. Excluding the impairment charge, income from operations was \$53.5 million, an increase of 5.1%, or 15.4% of revenues compared to a year ago.

#### Interest Expense

Interest expense was \$16.8 million for the fourth quarter of 2019 compared to \$16.6 million a year ago.

## **Net Income**

Net income was \$21.9 million, or \$0.61 per diluted share, in the fourth quarter of 2019 compared to net income of \$25.1 million, or \$0.70 per diluted share, in the fourth quarter of 2018. Excluding the impairment charge, net income was \$31.9 million, or \$0.88 per diluted share. The effective income tax rate was 18.4% in the fourth quarter of 2019 and 27.9% in the fourth quarter of 2018 due to discrete items in the current period.

## Adjusted EBITDA

Adjusted EBITDA for the fourth quarter of 2019 increased 10.7% to \$126.8 million compared to \$114.6 million in the fourth quarter of 2018. Adjusted EBITDA as a percentage of revenues was 36.4% compared with 33.1% in the fourth quarter of 2018.

## FINANCIAL DISCUSSION FOR THE YEAR ENDED DECEMBER 31, 2019:

#### Revenue

<sup>(1)</sup> For a reconciliation of adjustments to prior year data and historical presentations, see page 10.

Total revenues increased 8.8%, or \$109.4 million, to \$1.3 billion in 2019 from \$1.2 billion in 2018. Total equipment rental revenues increased 16.9% to \$766.4 million compared to \$655.3 million in 2018 (as adjusted).<sup>(2)</sup> Rental revenues (as previously reported) increased 17.3% to \$694.5 million compared to \$592.2 million in 2018.<sup>(2)</sup> New equipment sales decreased 9.1% to \$239.1 million from \$262.9 million a year ago. Used equipment sales increased 11.4% to \$139.3 million compared to \$125.1 million a year ago. Parts sales increased 2.8% to \$123.9 million from \$120.5 million in 2018. Service revenues increased 7.0% to \$67.9 million from \$63.5 million a year ago.

## **Gross Profit**

Gross profit increased 13.8%, or \$60.6 million, to \$499.2 million from \$438.5 million in 2018. Gross margin was 37.0% for 2019 compared to 35.4% for 2018. On a segment basis, gross margin on total equipment rentals was 45.3% compared to 45.1% in 2018 (as adjusted).<sup>(2)</sup> Rental margins (as previously reported) were 49.8% compared to 49.7% a year ago.<sup>(2)</sup> On average, 2019 rental rates increased 2.1% compared to 2018. In 2019, time utilization (based on original equipment cost) was 70.4% compared to 71.6% a year ago.

Gross margins on new equipment sales were 11.6% from 11.7% a year ago. Gross margins on used equipment sales increased to 34.0% compared to 31.2% a year ago. Gross margins on parts sales were 26.6% compared to 26.7% a year ago. Gross margins on service revenues increased to 67.7% in 2019 from 66.4% in 2018.

## Selling, General and Administrative Expenses

SG&A expenses for 2019 were \$311.0 million compared with \$278.3 million in 2018, an increase of \$32.7 million, or 11.8%. In 2019, SG&A expenses as a percentage of total revenues were 23.1% compared to 22.5% a year ago. The increase in SG&A expenses was attributable to higher labor, wages, incentives, related employee benefits costs and other employee expenses of \$16.8 million due to a larger workforce and higher compensation related to our improved profitability. Facility related expenses increased \$5.3 million. Depreciation and amortization increased \$2.6 million. Legal and professional fees increased \$2.4 million. Promotional expenses increased \$1.5 million. Liability insurance cost increased \$1.4 million. Expenses related to Greenfield branch expansions increased \$3.4 million compared to a year ago.

Approximately, \$10.6 million of the total increase in SG&A was attributable to branches opened since January 1, 2018, with less than a full year of comparable operations in either or both of the years ended December 31, 2019 and 2018. Included in the \$10.6 million is \$0.8 million of amortization expense associated with the recognition of intangibles resulting from acquisitions.

## **Income from Operations**

Income from operations for 2019 increased 8.1% to \$180.2 million, or 13.4% of revenues, compared to \$166.6 million, or 13.5% of revenues, a year ago. Excluding the impairment charge, income from operations was \$192.3 million, an increase of 15.4%, or 14.3% of revenues compared to year ago.

## Interest Expense

Interest expense in 2019 was \$68.3 million, a \$4.6 million increase from \$63.7 million a year ago.

(2) For a reconciliation of adjustments to prior year data and historical presentations, see page 11.

## Net Income

Net income was \$87.2 million, or \$2.42 per diluted share, compared to net income of \$76.6 million, or \$2.13 per diluted share, in 2018. Excluding the impairment charge, net income was \$96.4 million, or \$2.67 per diluted share. The effective income tax rate was 24.7% in 2019 compared to 26.8% in 2018.

## Adjusted EBITDA

Adjusted EBITDA for 2019 increased 16.7% to \$473.2 million from \$405.4 million in 2018. Adjusted EBITDA as a percentage of revenues was 35.1% compared with 32.7% in 2018.

## **Non-GAAP Financial Measures**

This press release contains certain Non-GAAP measures (EBITDA, Adjusted EBITDA, Adjusted Net Income, Adjusted Net Income per share and recasting of certain revenue and cost of revenue numbers detailed below). Please refer to our Current Report on Form 8-K for a description of these measures and of our use of these measures. These measures as calculated by the Company are not necessarily comparable to similarly titled measures reported by other companies. Additionally, these Non-GAAP measures are not a measurement of financial performance or liquidity under GAAP and should not be considered as alternatives to the Company's other financial information determined under GAAP.

## **Conference Call**

The Company's management will hold a conference call to discuss fourth quarter and full-year 2019 results today, February 20, 2020 at 10:00 a.m. (Eastern Time). To listen to the call, participants should dial 323-794-2551 approximately 10 minutes prior to the start of the call. A telephonic replay will become available after 1:00 p.m. (Eastern Time) on February 20, 2020, and will continue through February 29, 2020, by dialing 719-457-0820 and entering the confirmation code 1716921.

The live broadcast of H&E Equipment Services' quarterly conference call will be available online at <u>www.he-equipment.com</u> on February 20, 2020, beginning at 10:00 a.m. (Eastern Time) and will continue to be available for 30 days. Related presentation materials will be posted to the "Investor Relations" section of the Company's web site at <u>www.he-equipment.com</u> prior to the call. The presentation materials will be in Adobe Acrobat format.

## About H&E Equipment Services, Inc.

The Company is one of the largest integrated equipment services companies in the United States with 94 full-service facilities throughout the West Coast, Intermountain, Southwest, Gulf Coast, Mid-Atlantic and Southeast regions. The Company is focused on heavy construction and industrial equipment, and rents, sells, and provides parts and services support for four core categories of specialized equipment: (1) hi-lift or aerial platform equipment; (2) cranes; (3) earthmoving equipment; and (4) industrial lift trucks. By providing equipment rental, sales, on site parts, repair services, and maintenance functions under one roof, the Company is a one-stop provider for its customers' varied equipment needs. This full service approach

provides the Company with multiple points of customer contact, enabling it to maintain a high quality rental fleet, as well as an effective distribution channel for fleet disposal, and provides cross-selling opportunities among its new and used equipment sales, rentals, parts sales, and services operations.

## **Forward-Looking Statements**

Statements contained in this press release that are not historical facts, including statements about H&E's beliefs and expectations, are "forwardlooking statements" within the meaning of the federal securities laws. Statements that are not historical facts, including statements about our beliefs and expectations are forward-looking statements. Statements containing the words "may", "could", "would", "believe", "expect", "anticipate", "plan", "estimate", "target", "project", "intend", "foresee" and similar expressions constitute forward-looking statements. Forward-looking statements involve known and unknown risks and uncertainties, which could cause actual results to differ materially from those contained in any forward-looking statement. Such factors include, but are not limited to, the following: (1) general economic conditions and construction and industrial activity in the markets where we operate in North America; (2) our ability to forecast trends in our business accurately, and the impact of economic downturns and economic uncertainty in the markets we serve; (3) the impact of conditions in the global credit and commodity markets and their effect on construction spending and the economy in general; (4) relationships with equipment suppliers; (5) increased maintenance and repair costs as we age our fleet and decreases in our equipment's residual value; (6) our indebtedness; (7) risks associated with the expansion of our business and any potential acquisitions we may make, including any related capital expenditures, or our inability to consummate such acquisitions; (8) our possible inability to integrate any businesses we acquire; (9) competitive pressures; (10) security breaches and other disruptions in our information technology systems; (11) adverse weather events or natural disasters; (12) compliance with laws and regulations, including those relating to environmental matters, corporate governance matters and tax matters, as well as any future changes to such laws and regulations; and (13) other factors discussed in our public filings, including the risk factors included in the Company's most recent Annual Report on Form 10-K. Investors, potential investors and other readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements. Except as required by applicable law, including the securities laws of the United States and the rules and regulations of the Securities and Exchange Commission, we are under no obligation to publicly update or revise any forward-looking statements after the date of this release. These statements are based on the current beliefs and assumptions of H&E's management, which in turn are based on currently available information and important, underlying assumptions. H&E is under no obligation to publicly update or revise any forward-looking statements after this press release, whether as a result of any new information, future events or otherwise. Investors, potential investors, security holders and other readers are urged to consider the above mentioned factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements.

## **H&E EQUIPMENT SERVICES, INC.**

## **CONSOLIDATED STATEMENTS OF INCOME (unaudited)**

(Amounts in thousands, except per share amounts)

|                      | Three Months Ended |            | Twelve Months Ended |           |
|----------------------|--------------------|------------|---------------------|-----------|
|                      | Dec. 31,           | Dec. 31,   | Dec. 31,            | Dec. 31,  |
|                      | 2019               | 2018       | 2019                | 2018      |
| Revenues:            |                    |            |                     |           |
| Equipment rentals    | \$ 193,791         | \$ 172,014 | \$ 766,354          | \$627,181 |
| New equipment sales  | 61,382             | 79,683     | 239,091             | 262,948   |
| Used equipment sales | 42,407             | 37,838     | 139,349             | 125,125   |
| Parts sales          | 30,057             | 30,538     | 123,855             | 120,454   |
| Service revenues     | 17,543             | 15,238     | 67,941              | 63,488    |
| Other                | 2,953              | 10,663     | 11,775              | 39,765    |

Cost of revenues:

Equipment rentals

| Rental depreciation                           | 62,133   | 55,753   | 243,780   | 208,453   |
|---|----------|----------|-----------|-----------|
| Rental expense                                | 25,403   | 23,239   | 105,079   | 89,520    |
| Rental other                                  | 17,871   | 14,812   | 70,613    | 55,449    |
|   | 105,407  | 93,804   | 419,472   | 353,422   |
| New equipment sales                           | 54,734   | 69,592   | 211,372   | 232,057   |
| Used equipment sales                          | 28,279   | 26,831   | 92,021    | 86,052    |
| Parts sales                                   | 22,213   | 22,586   | 90,963    | 88,263    |
| Service revenues                              | 5,685    | 4,898    | 21,946    | 21,328    |
| Other   | 3,254    | 5,147    | 13,421    | 19,305    |
| Total cost of revenues                        | 219,572  | 222,858  | 849,195   | 800,427   |
|   |          |          |           |           |
| Gross Profit                                  | 128,561  | 123,116  | 499,170   | 438,534   |
|   |          |          |           |           |
| Selling, general, and administrative expenses | 77,243   | 73,026   | 311,026   | 278,298   |
| Merger costs                                  | 102      | 269      | 416       | 708       |
| Gain on sales of property and equipment, net  | 2,278    | 1,078    | 4,617     | 7,118     |
| Impairment of goodwill                        | 12,184   | -        | 12,184    | -         |
|   |          |          |           |           |
| Income from Operations                        | 41,310   | 50,899   | 180,161   | 166,646   |
|   |          |          |           |           |
| Interest expense                              | (16,824) | (16,646) | (68,277 ) | (63,707 ) |
| Other income, net                             | 2,368    | 502      | 3,977     | 1,724     |
| Income before provision for income taxes      | 26,854   | 34,755   | 115,861   | 104,663   |

| Provision for income taxes                                     | 4,931    | 9,695    | 28,650   | 28,040   |
|--|----------|----------|----------|----------|
|  |          |          |          |          |
| Net income   | \$21,923 | \$25,060 | \$87,211 | \$76,623 |
|  | ΨΖ1,320  | φ20,000  | ψ07,211  | ψ70,023  |
|  |          |          |          |          |
| NET INCOME PER SHARE:  |          |          |          |          |
| Basic – Net income per share                                   | \$0.61   | \$0.70   | \$2.43   | \$2.15   |
| Basic – Weighted average number of common shares outstanding   | 35,930   | 35,764   | 35,859   | 35,667   |
| Diluted – Net income per share                                 | \$0.61   | \$0.70   | \$2.42   | \$2.13   |
| Diluted – Weighted average number of common shares outstanding | 36,098   | 35,901   | 36,033   | 35,903   |
| Dividends declared per common share                            | \$0.275  | \$0.275  | \$1.10   | \$1.10   |

# H&E EQUIPMENT SERVICES, INC.

# SELECTED BALANCE SHEET DATA (unaudited)

# (Amounts in thousands)

|  | December 31, | December 31, |  |
|--|--------------|--------------|--|
|  | 2019         | 2018         |  |
| Cash                                       | \$ 14,247    | \$ 16,677    |  |
| Rental equipment, net                      | 1,217,673    | 1,141,498    |  |
| Total assets                               | 1,974,610    | 1,727,181    |  |
| Total debt <sup>(1)</sup>                  | 1,167,429    | 1,121,487    |  |
| Total liabilities                          | 1,667,091    | 1,470,378    |  |
| Stockholders' equity                       | 307,519      | 256,803      |  |
| Total liabilities and stockholders' equity | \$ 1,974,610 | \$ 1,727,181 |  |

(1) Total debt consists of the aggregate amounts on the senior secured credit facility, senior unsecured notes and finance or capital lease obligations.

# H&E EQUIPMENT SERVICES, INC.

# UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(Amounts in thousands, except per share amounts)

|  | Three Months Ended December 31, |            |             |  |
|--|---------------------------------|------------|-------------|--|
|  | 2019                            |            | 2019        |  |
|  | As Reported                     | Adjustment | As Adjusted |  |
|  |                                 |            |             |  |
| Gross profit                                 | \$ 128,561                      | -          | \$ 128,561  |  |
| Selling, general and administrative expenses | 77,243                          | -          | 77,243      |  |
| Impairment of goodwill                       | 12,184                          | (12,184 )  | -           |  |
| Gain on sale of property and equipment, net  | 2,278                           | _          | 2,278       |  |
| Merger costs                                 | 102                             | _          | 102         |  |
| Income from operations                       | 41,310                          | 12,184     | 53,494      |  |
| Interest expense                             | (16,824 )                       | -          | (16,824 )   |  |
| Other income, net                            | 2,368                           | -          | 2,368       |  |
| Income before benefit for income taxes       | 26,854                          | 12,184     | 39,038      |  |
| Provision for income taxes                   | 4,931                           | 2,237      | 7,168       |  |
| Net income                                   | \$ 21,923                       | \$ 9,947   | \$ 31,870   |  |

| Three Months Ended December 31, |      |  |  |
|---------------------------------|------|--|--|
| 2019                            | 2019 |  |  |

As Reported Adjustment As Adjusted

| NET INCOME PER SHARE <sup>(1)</sup>                          |         |         |         |
|--|---------|---------|---------|
| Basic – Net income per share                                 | \$ 0.61 | \$ 0.28 | \$ 0.89 |
| Basic – Weighted average number of common shares outstanding | 35,930  | 35,930  | 35,930  |

| Diluted – Net income per share                                 | \$ 0.61 | \$ 0.28 | \$ 0.88 |
|--|---------|---------|---------|
| Diluted – Weighted average number of common shares outstanding | 36,098  | 36,098  | 36,098  |

(1) Because of the method used in calculating per share data, the summation of the above per share data may not necessarily total to the as adjusted per share data.

|  | Twelve Months Ended December 31, |            |             |  |
|--|----------------------------------|------------|-------------|--|
|  | 2019                             | 2019       |             |  |
|  | As Reported                      | Adjustment | As Adjusted |  |
|  |                                  |            |             |  |
| Gross profit                                 | \$ 499,170                       | -          | \$ 499,170  |  |
| Selling, general and administrative expenses | 311,026                          | -          | 311,026     |  |
| Impairment of goodwill                       | 12,184                           | (12,184 )  | -           |  |
| Gain on sale of property and equipment, net  | 4,617                            | -          | 4,617       |  |
| Merger costs                                 | 416                              | -          | 416         |  |
| Income from operations                       | 180,161                          | 12,184     | 192,345     |  |
| Interest expense                             | (68,277 )                        | -          | (68,277 )   |  |
| Other income, net                            | 3,977                            | -          | 3,977       |  |
| Income before benefit for income taxes       | 115,861                          | 12,184     | 128,045     |  |
| Provision for income taxes                   | 28,650                           | 3,013      | 31,663      |  |
| Net income                                   | \$ 87,211                        | \$ 9,171   | \$ 96,382   |  |

Twelve Months Ended December 31,

| 2019 | 2019 |
|------|------|
|      |      |

As Reported Adjustment As Adjusted

| Basic – Net income per share                                   | \$ 2.43 | \$ 0.26 | \$ 2.69 |
|--|---------|---------|---------|
| Basic – Weighted average number of common shares outstanding   | 35,859  | 35,859  | 35,859  |
| Diluted – Net income per share                                 | \$ 2.42 | \$ 0.25 | \$ 2.67 |
| Diluted – Weighted average number of common shares outstanding | 36,033  | 36,033  | 36,033  |

(1) Because of the method used in calculating per share data, the summation of the above per share data may not necessarily total to the as adjusted per share data.

# H&E EQUIPMENT SERVICES, INC.

## UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

## (Amounts in thousands)

|                             | Three Months Ended December 31, |            | Twelve Mo<br>December |            |
|-----------------------------|---------------------------------|------------|-----------------------|------------|
|                             | 2019                            | 2018       | 2019                  | 2018       |
|                             |                                 |            |                       |            |
|                             |                                 |            |                       |            |
| Net Income                  | \$ 21,923                       | \$ 25,060  | \$ 87,211             | \$ 76,623  |
| Interest Expense            | 16,824                          | 16,646     | 68,277                | 63,707     |
| Provision for income taxes  | 4,931                           | 9,695      | 28,650                | 28,040     |
| Depreciation                | 69,758                          | 61,979     | 272,368               | 233,046    |
| Amortization of intangibles | 1,041                           | 905        | 4,132                 | 3,320      |
|                             |                                 |            |                       |            |
| EBITDA                      | \$ 114,477                      | \$ 114,285 | \$ 460,638            | \$ 404,736 |
|                             |                                 |            |                       |            |
| Merger costs                | 102                             | 269        | 416                   | 708        |
| Impairment of goodwill      | 12,184                          | -          | 12,184                | -          |
| Adjusted EBITDA             | \$ 126,763                      | \$ 114,554 | \$ 473,238            | \$ 405,444 |

# H&E EQUIPMENT SERVICES, INC.

UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

# (Amounts in thousands)

Other

|                                  | Three Mont                   | ns Ended 12                    | /31/18 <sup>(1)</sup>    |  |             | Three Months<br>Ended 12/31/19 |
|----------------------------------|------------------------------|--------------------------------|--------------------------|--|-------------|--------------------------------|
|                                  | As<br>Previously<br>Reported | Hauling<br>Fees <sup>(a)</sup> | As Currently<br>Reported | Other<br>Rental<br>Fees <sup>(b)</sup> | As Adjusted | As Currently<br>Reported       |
| REVENUES                         |                              |                                |                          |  |             |                                |
| Equipment rentals <sup>(2)</sup> |                              |                                |                          |  |             |                                |
| Rentals                          | \$162,966                    | \$-                            | \$ 162,966               | \$-                                    | \$162,966   | \$ 176,253                     |
| Rentals other                    | -                            | 9,048                          | 9,048                    | 7,741                                  | 16,789      | 17,538                         |
| Total equipment rentals          | 162,966                      | 9,048                          | 172,014                  | 7,741                                  | 179,755     | 193,791                        |
| New equipment sales              | 79,683                       | -                              | 79,683                   | -                                      | 79,683      | 61,382                         |
| Used equipment sales             | 37,838                       | -                              | 37,838                   | -                                      | 37,838      | 42,407                         |
| Parts sales                      | 30,538                       | -                              | 30,538                   | -                                      | 30,538      | 30,057                         |
| Services revenues                | 15,238                       | -                              | 15,238                   | -                                      | 15,238      | 17,543                         |
| Other                            | 19,711                       | (9,048)                        | 10,663                   | (7,741)                                | 2,922       | 2,953                          |
| Total revenues                   | 345,974                      | -                              | 345,974                  | -                                      | 345,974     | 348,133                        |
|                                  |                              |                                |                          |  |             |                                |
| COST OF REVENUES                 |                              |                                |                          |  |             |                                |
| Rental depreciation              | 55,753                       | -                              | 55,753                   | -                                      | 55,753      | 62,133                         |
| Rental expense                   | 23,239                       | -                              | 23,239                   | -                                      | 23,239      | 25,403                         |
| Rental other                     | -                            | 14,812                         | 14,812                   | 1,932                                  | 16,744      | 17,871                         |
|                                  | 78,992                       | 14,812                         | 93,804                   | 1,932                                  | 95,736      | 105,407                        |
| New contractor                   | 00 500                       |                                | 00 500                   |  | 00 500      | E 4 70 4                       |

| Rental other         | -      | 14,812 | 14,812 | 1,932 | 16,744 | 17,871  |
|----------------------|--------|--------|--------|-------|--------|---------|
|                      | 78,992 | 14,812 | 93,804 | 1,932 | 95,736 | 105,407 |
| New equipment sales  | 69,592 | -      | 69,592 | -     | 69,592 | 54,734  |
| Used equipment sales | 26,831 | -      | 26,831 | -     | 26,831 | 28,279  |
| Parts sales          | 22,586 | -      | 22,586 | -     | 22,586 | 22,213  |
| Services revenues    | 4,898  | -      | 4,898  | -     | 4,898  | 5,685   |
|                      |        |        |        |       |        |         |

(14,812)

5,147

(1,932)

3,215

3,254

19,959

| Total cost of revenues | 222,858 | - | 222,858 | - | 222,858 | 219,572 |
|------------------------|---------|---|---------|---|---------|---------|
|------------------------|---------|---|---------|---|---------|---------|

## **GROSS PROFIT**

# Equipment rentals

| Rentals              | 83,974    | -        | 83,974     | -       | 83,974    | 88,717     |   |
|----------------------|-----------|----------|------------|---------|-----------|------------|---|
| Rentals other        | -         | (5,764)  | (5,764 )   | 5,809   | 45        | (333       | ) |
|                      | 83,974    | (5,764 ) | 78,210     | 5,809   | 84,019    | 88,384     |   |
| New equipment sales  | 10,091    | -        | 10,091     | -       | 10,091    | 6,648      |   |
| Used equipment sales | 11,007    | -        | 11,007     | -       | 11,007    | 14,128     |   |
| Parts sales          | 7,952     | -        | 7,952      | -       | 7,952     | 7,844      |   |
| Services revenues    | 10,340    | -        | 10,340     | -       | 10,340    | 11,858     |   |
| Other                | (248 )    | 5,764    | 5,516      | (5,809) | (293 )    | (301       | ) |
| Total gross profit   | \$123,116 | \$-      | \$ 123,116 | \$-     | \$123,116 | \$ 128,561 |   |

## **GROSS MARGIN**

# Equipment rentals

| Rentals              | 51.5 | % | -     |   | 51.5  | % | -     |   | 51.5  | % | 50.3  | % |
|----------------------|------|---|-------|---|-------|---|-------|---|-------|---|-------|---|
| Rentals other        | -    |   | -63.7 | % | -63.7 | % | 75.0  | % | 0.3   | % | -1.9  | % |
|                      | 51.5 | % | -63.7 | % | 45.5  | % | 75.0  | % | 46.7  | % | 45.6  | % |
| New equipment sales  | 12.7 | % | -     |   | 12.7  | % | -     |   | 12.7  | % | 10.8  | % |
| Used equipment sales | 29.1 | % | -     |   | 29.1  | % | -     |   | 29.1  | % | 33.3  | % |
| Parts sales          | 26.0 | % | -     |   | 26.0  | % | -     |   | 26.0  | % | 26.1  | % |
| Services revenues    | 67.9 | % | -     |   | 67.9  | % | -     |   | 67.9  | % | 67.6  | % |
| Other                | -1.3 | % | 63.7  | % | 51.7  | % | -75.0 | % | -10.0 | % | -10.2 | % |
| Total gross margin   | 35.6 | % | -     |   | 35.6  | % | -     |   | 35.6  | % | 36.9  | % |

(1) (a) We have recast the prior year period information to conform to the current year presentation of hauling fees and related cost of revenues included within Equipment Rentals rather than included within Other Revenues as previously reported.

(b) Upon our adoption of the new lease accounting guidance (ASC 842), certain ancillary fees associated with our equipment rental activities, such as damage waiver income, environmental fees and fuel and other recovery fees, are properly included within our Rental Revenue segment rather than Other Revenues as previously reported. Because we elected to not recast prior periods upon ASC 842 adoption, the table above recasts these amounts on an "As Adjusted" basis to conform to the current year presentation.

(2) Pursuant to SEC Regulation S-X, our equipment rental revenues are aggregated and presented in our unaudited consolidated statements of income in this press release as a single line item, "Equipment Rentals". The above table disaggregates our equipment rental revenues for discussion and analysis purposes only.

## **H&E EQUIPMENT SERVICES, INC.**

## UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

## (Amounts in thousands)

|                                  | Twelve Month                 | s Ended 12/3                   | 31/18 <sup>(1)</sup>     |  |             | Twelve Months<br>Ended 12/31/19 |
|----------------------------------|------------------------------|--------------------------------|--------------------------|--|-------------|---------------------------------|
|                                  | As<br>Previously<br>Reported | Hauling<br>Fees <sup>(a)</sup> | As Currently<br>Reported | Other<br>Rental<br>Fees <sup>(b)</sup> | As Adjusted | As Currently<br>Reported        |
| REVENUES                         |                              |                                |                          |  |             |                                 |
| Equipment rentals <sup>(2)</sup> |                              |                                |                          |  |             |                                 |
| Rentals                          | \$592,193                    | \$ -                           | \$592,193                | \$ -                                   | \$592,193   | \$ 694,547                      |
| Rentals other                    | -                            | 34,988                         | 34,988                   | 28,152                                 | 63,140      | 71,807                          |
| Total equipment rentals          | 592,193                      | 34,988                         | 627,181                  | 28,152                                 | 655,333     | 766,354                         |
| New equipment sales              | 262,948                      | -                              | 262,948                  | -                                      | 262,948     | 239,091                         |
| Used equipment sales             | 125,125                      | -                              | 125,125                  | -                                      | 125,125     | 139,349                         |
| Parts sales                      | 120,454                      | -                              | 120,454                  | -                                      | 120,454     | 123,855                         |
| Services revenues                | 63,488                       | -                              | 63,488                   | -                                      | 63,488      | 67,941                          |
| Other                            | 74,753                       | (34,988)                       | 39,765                   | (28,152)                               | 11,613      | 11,775                          |
| Total revenues                   | 1,238,961                    | -                              | 1,238,961                | -                                      | 1,238,961   | 1,348,365                       |

## **COST OF REVENUES**

| Rental depreciation | 208,453 | -      | 208,453 | -     | 208,453 | 243,780 |
|---------------------|---------|--------|---------|-------|---------|---------|
| Rental expense      | 89,520  | -      | 89,520  | -     | 89,520  | 105,079 |
| Rental other        | -       | 55,449 | 55,449  | 6,572 | 62,021  | 70,613  |
|                     | 297,973 | 55,449 | 353,422 | 6,572 | 359,994 | 419,472 |

| New equipment sales    | 232,057 | -        | 232,057 | -        | 232,057 | 211,372 |
|------------------------|---------|----------|---------|----------|---------|---------|
| Used equipment sales   | 86,052  | -        | 86,052  | -        | 86,052  | 92,021  |
| Parts sales            | 88,263  | -        | 88,263  | -        | 88,263  | 90,963  |
| Services revenues      | 21,328  | -        | 21,328  | -        | 21,328  | 21,946  |
| Other                  | 74,754  | (55,449) | 19,305  | (6,572 ) | 12,733  | 13,421  |
| Total cost of revenues | 800,427 | -        | 800,427 | -        | 800,427 | 849,195 |

# **GROSS PROFIT**

# Equipment rentals

| Rentals              | 294,220   | -        | 294,220   | -        | 294,220   | 345,688    |
|----------------------|-----------|----------|-----------|----------|-----------|------------|
| Rentals other        | -         | (20,461) | (20,461 ) | 21,580   | 1,119     | 1,194      |
|                      | 294,220   | (20,461) | 273,759   | 21,580   | 295,339   | 346,882    |
| New equipment sales  | 30,891    | -        | 30,891    | -        | 30,891    | 27,719     |
| Used equipment sales | 39,073    | -        | 39,073    | -        | 39,073    | 47,328     |
| Parts sales          | 32,191    | -        | 32,191    | -        | 32,191    | 32,892     |
| Services revenues    | 42,160    | -        | 42,160    | -        | 42,160    | 45,995     |
| Other                | (1)       | 20,461   | 20,460    | (21,580) | (1,120)   | (1,646)    |
| Total gross profit   | \$438,534 | \$ -     | \$438,534 | \$ -     | \$438,534 | \$ 499,170 |

# **GROSS MARGIN**

# Equipment rentals

| Rentals              | 49.7 | % | -     |   | 49.7  | % | -    |   | 49.7 | % | 49.8 | % |
|----------------------|------|---|-------|---|-------|---|------|---|------|---|------|---|
| Rentals other        | -    |   | -58.5 | % | -58.5 | % | 76.7 | % | 1.8  | % | 1.7  | % |
|                      | 49.7 | % | -58.5 | % | 43.6  | % | 76.7 | % | 45.1 | % | 45.3 | % |
| New equipment sales  | 11.7 | % | -     |   | 11.7  | % | -    |   | 11.7 | % | 11.6 | % |
| Used equipment sales | 31.2 | % | -     |   | 31.2  | % | -    |   | 31.2 | % | 34.0 | % |
| Parts sales          | 26.7 | % | -     |   | 26.7  | % | -    |   | 26.7 | % | 26.6 | % |

| Services revenues  | 66.4 | % | -    |   | 66.4 | % | -     |   | 66.4 | % | 67.7  | % |
|--------------------|------|---|------|---|------|---|-------|---|------|---|-------|---|
| Other              | 0.0  | % | 58.5 | % | 51.5 | % | -76.7 | % | -9.6 | % | -14.0 | % |
| Total gross margin | 35.4 | % | -    |   | 35.4 | % | -     |   | 35.4 | % | 37.0  | % |

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