UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 28, 2020

H&E Equipment Services, Inc. (Exact name of registrant as specified in its charter)

Commission File Number: 000-51759

Delaware (State or other jurisdiction of incorporation) 81-0553291 (IRS Employer Identification No.)

7500 Pecue Lane Baton Rouge, LA 70809 (Address of principal executive offices, including zip code)

(225) 298-5200 (Registrant's telephone number, including area code)

Not Applicable (Former name or former address, if changed since last report)

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) □ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) □ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) □ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) Securities registered pursuant to Section 12(b) of the Act: □ Title of Each Class □ Trading Symbol(s) □ Name of Each Exchange on Which Register Common Stock, par value \$0.01 per share □ HEES □ Nasdaq Global Market Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of the chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company □ If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with an		the appropriate box below if the Form 8-K filing is ring provisions:	intended to simultaneously satisfy the f	iling obligation of the registrant under any of the								
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) Securities registered pursuant to Section 12(b) of the Act: Title of Each Class Trading Symbol(s) Name of Each Exchange on Which Register Common Stock, par value \$0.01 per share HEES Nasdaq Global Market Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of the Chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company		Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)										
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chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company	Common Stock, par value \$0.01 per share HEES Nasdaq Global Market											
or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box	!W											

Item 2.02 Results of Operations and Financial Condition.

On October 28, 2020, we issued a press release announcing our financial results for the three month period ended September 30, 2020. A copy of the press release is attached as Exhibit 99.1.

The information in this Form 8-K and the attached exhibit shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 8.01 Other Events

EBITDA and Adjusted EBITDA are non-GAAP measures as defined under the rules of the SEC. We define EBITDA as net income (loss) before interest expense, income taxes, depreciation and amortization. We define Adjusted EBITDA for the periods presented as EBITDA adjusted for the following: (1) merger costs and (2) impairment of goodwill.

We use EBITDA and Adjusted EBITDA in our business operations to, among other things, evaluate the performance of our business, develop budgets and measure our performance against those budgets. We also believe that analysts and investors use EBITDA and Adjusted EBITDA as supplemental measures to evaluate a company's overall operating performance. However, EBITDA and Adjusted EBITDA have material limitations as analytical tools and you should not consider them in isolation, or as substitutes for analysis of our results as reported under GAAP. We consider them useful tools to assist us in evaluating performance because they eliminate items related to components of our capital structure, taxes and non-cash charges. The items that we have eliminated in determining EBITDA for the periods presented are interest expense, income taxes, depreciation of fixed assets (which includes rental equipment and property and equipment) and amortization of intangible assets and, in the case of Adjusted EBITDA, any other non-recurring items described above applicable to the particular period. However, some of these eliminated items are significant to our business. For example, (i) interest expense is a necessary element of our costs and ability to generate revenue because we incur a significant amount of interest expense related to our outstanding indebtedness; (ii) payment of income taxes is a necessary element of our costs; and (iii) depreciation is a necessary element of our costs and ability to generate revenue because rental equipment is the single largest component of our total assets and we recognize a significant amount of depreciation expense over the estimated useful life of this equipment. Any measure that eliminates components of our capital structure and costs associated with carrying significant amounts of fixed assets on our consolidated balance sheet has material limitations as a performance measure. In light of the foregoing limitations, we do not rely solely on EBITDA and Adjusted EBITDA as performance measures and also consider our GAAP results. EBITDA and Adjusted EBITDA are not measurements of our financial performance under GAAP and, accordingly, should not be considered alternatives to net income, operating income or any other measures derived in accordance with GAAP. Because EBITDA and Adjusted EBITDA may not be calculated in the same manner by all companies, these measures may not be comparable to other similarly titled measures used by other companies.

We use Adjusted Income from Operations, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Share in our business operations to, among other things, analyze our financial performance on a comparative period basis without the effects of significant one-time, non-recurring items. We define Adjusted Income (Loss) from Operations, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Share for the periods presented as Income (Loss) from Operations, Net Income (Loss) and Net Income (Loss) per Share, respectively, adjusted for the impairment of goodwill. Additionally, we believe Adjusted Income (Loss) from Operations, Adjusted Net Income (Loss) per Share provide useful information concerning future profitability. However, Adjusted Income (Loss) from Operations, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Share are not measurements of our financial performance under GAAP and, accordingly, should not be considered as alternatives to GAAP Income (Loss) from Operations, Net Income (Loss) and Net Income (Loss) per Share. Because Adjusted Income (Loss) from Operations, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Share may not be calculated in the same manner by all companies, these measures may not be comparable to other similarly titled measures used by other companies.

Item 9.01 Financial Statements and Exhibits.

Exhibit 99.1 Press Release, dated October 28, 2020, announcing financial results for the three month period ended September 30,

2020.

Exhibit 104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 28, 2020 By:/s/ Leslie S. Magee

By:/s/ Leslie S. Magee Leslie S. Magee Chief Financial Officer



Exhibit 99.1

News Release

Contacts:

Leslie S. Magee Chief Financial Officer 225-298-5261 Imagee@he-equipment.com

Kevin S. Inda Vice President of Investor Relations 225-298-5318 <u>kinda@he-equipment.com</u>

H&E Equipment Services Reports Third Quarter 2020 Results

BATON ROUGE, Louisiana -- (October 28, 2020) -- H&E Equipment Services, Inc. (NASDAQ: HEES) today announced results for the third quarter ended September 30, 2020.

THIRD QUARTER 2020 SUMMARY

- Revenues decreased 18.1% to \$289.3 million versus \$353.0 million a year ago.
- Net income was \$10.1 million in the third quarter of 2020 compared to net income of \$28.4 million a year ago. The effective income tax rate was 40.9% in the third quarter of 2020 and 26.7% in the third quarter of 2019. The increase in the effective income tax rate was primarily due to unfavorable permanent differences in relation to profit before tax. Excluding the impact of our 2020 first quarter goodwill impairment charge, our effective tax rate in the third quarter would have been 26.2%.
- Adjusted EBITDA decreased 22.5% to \$98.8 million in the third quarter of 2020 compared to \$127.5 million a year ago, yielding a margin of 34.1% of revenues compared to 36.1% a year ago.
- Total equipment rental revenues for the third quarter of 2020 were \$165.8 million, a decrease of \$38.3 million, or 18.8%, compared to \$204.1 million a year ago. Rental revenues for the third quarter of 2020 were \$149.4 million, a decrease of approximately \$35.4 million, or 19.1%, compared to \$184.8 million in the third quarter of 2019.
- New equipment sales decreased 42.7% to \$37.2 million in the third quarter of 2020 compared to \$65.0 million a year ago.
- Used equipment sales increased 28.3% to \$40.0 million in the third quarter of 2020 compared to \$31.2 million a year ago.
- Gross margin was 34.2% compared to 37.4% a year ago. The decrease in gross margin was largely the result of lower rental gross margins.
- Total equipment rental gross margins were 39.4% in the third quarter of 2020 compared to 46.3% a year ago. Rental gross margins were 44.0% in the third quarter of 2020 compared to 50.8% last year. The decrease was primarily due to lower time utilization and rates.
- Average time utilization (based on original equipment cost) was 63.8% compared to 71.4% a year ago. The size of the Company's rental fleet based on original acquisition cost decreased 7.8% from a year ago, to \$1.8 billion.

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- Average rental rates decreased 4.0% compared to a year ago and declined 0.4% sequentially, based on ARA quidelines.
 - Dollar utilization was 32.4% in the third quarter of 2020 compared to 37.5% a year ago.
- Average rental fleet age at September 30, 2020, was 40.0 months compared to an industry average age of 50.7 months.

Brad Barber, H&E Equipment Services, Inc.'s chief executive officer and president, said, "We are encouraged that demand in our end-user rental markets accelerated during the third quarter. As a result of increased project activity and our focus on operating execution, physical utilization was 63.8% for the third quarter. This improvement represented a 430 basis point increase from the second quarter."

Barber added, "While we are seeing meaningful improvements in our rental business, our financial results remain below year-ago levels. Total revenues were down 18.1%, or \$63.7 million, compared to a year ago. This was largely the result of an 18.8%, or \$38.3 million, decline in total rental revenue and a 42.7%, or \$27.8 million, decline in new equipment sales from a year ago. Adjusted EBITDA declined 22.5%, or \$28.7 million, from a year ago, and margins decreased 200 basis points to 34.1%. However, our ongoing actions to reduce capital expenditures and operating costs resulted in significant free cash flow for the quarter. We have also continued to improve our leverage and liquidity."

Barber concluded, "The current environment could further increase the secular shift toward renting equipment versus owning, creating greater opportunities for us to increase market share. Based on our improving visibility, we plan to accelerate our growth strategy. This includes significantly increasing the number of warm starts next year. We remain focused on pursuing acquisition opportunities in both the general rental and specialty rental businesses."

FINANCIAL DISCUSSION FOR THIRD QUARTER 2020:

Revenue

Total revenues decreased 18.1% to \$289.3 million in the third quarter of 2020 from \$353.0 million in the third quarter of 2019. Total equipment rental revenues decreased 18.8% to \$165.8 million compared to \$204.1 million in the third quarter of 2019. Rental revenues decreased 19.1% to \$149.4 million compared with \$184.8 million in the third quarter of 2019. New equipment sales decreased 42.7% to \$37.2 million compared to \$65.0 million a year ago. Used equipment sales increased 28.3% to \$40.0 million compared to \$31.2 million a year ago. Parts sales decreased 11.6% to \$27.9 million compared to \$31.5 million a year ago. Service revenues decreased 13.6% to \$15.6 million compared to \$18.1 million a year ago.

Gross Profit

Gross profit decreased 25.0% to \$99.1 million from \$132.1 million in the third quarter of 2019. Gross margin was 34.2% for the third quarter ended September 30, 2020, as compared to 37.4% for the third quarter ended September 30, 2019. On a segment basis, gross margin on total equipment rentals was 39.4% in the third quarter of 2020 compared to 46.3% in the third quarter of 2019. Rental margins were 44.0% in the third quarter of 2020 compared to 50.8% last year. On average, rental rates were 4.0%1 lower than rates in the third quarter of 2019. Time utilization (based on original equipment cost) was 63.8% in the third quarter of 2020 compared to 71.4% a year ago.

Gross margins on new equipment sales were 11.1% in the third quarter compared to 11.6% a year ago. Gross margins on used equipment sales were 30.3% compared to 31.3% a year ago. Gross margins on parts sales were 24.9% in the third quarter of 2020 compared to 26.4% a year

¹ Based on ARA guidelines.

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ago. Gross margins on service revenues were 66.8% for the third quarter of 2020 compared to 67.4% in the third quarter of 2019.

Rental Fleet

At the end of the third quarter of 2020, the original acquisition cost of the Company's rental fleet was \$1.8 billion, which is a 7.8%, or \$154.5 million, decrease from the end of the third quarter of 2019. Dollar utilization for the third quarter of 2020 was 32.4% compared to 37.5% for the third quarter of 2019.

Selling, General and Administrative Expenses

SG&A expenses for the third quarter of 2020 were \$70.0 million compared with \$77.3 million the prior year, a \$7.3 million, or 9.4%, decrease. SG&A expenses in the third quarter of 2020 as a percentage of total revenues were 24.2% compared to 21.9% a year ago. Employee salaries, wages, payroll taxes and related employee benefits, and other employee related expenses decreased \$5.6 million. Expenses related to Greenfield branch expansions increased \$1.3 million compared to a year ago.

Income from Operations

Income from operations for the third quarter of 2020 decreased 44.2% to \$31.0 million, or 10.7% of revenues, compared to \$55.5 million, or 15.7% of revenues, a year ago.

Interest Expense

Interest expense was \$14.9 million for the third quarter of 2020 compared to \$17.3 million a year ago.

Net Income

Net income was \$10.1 million, or \$0.28 per diluted share, in the third quarter of 2020 compared to net income of \$28.4 million, or \$0.79 per diluted share, in the third quarter of 2019. The effective income tax rate was 40.9% in the third quarter of 2020 and 26.7% in the third quarter of 2019. The increase in the effective income tax rate was primarily due to unfavorable permanent differences in relation to profit before tax. Excluding the impact of the 2020 first quarter goodwill impairment charge, our effective tax rate for the nine month period ended September 30, 2020, would have been 23.5%, resulting in a third quarter effective tax rate (net of goodwill impairment) of 26.2%.

Adjusted EBITDA

Adjusted EBITDA for the third quarter of 2020 decreased 22.5% to \$98.8 million compared to \$127.5 million in the third quarter of 2019. Adjusted EBITDA as a percentage of revenues was 34.1% compared with 36.1% in the third quarter of 2019.

Non-GAAP Financial Measures

This press release contains certain Non-GAAP measures (EBITDA, Adjusted EBITDA, Adjusted Income from Operations, Adjusted Net Income (Loss), Adjusted Net Income (Loss) per share and the disaggregation of equipment rental revenues and cost of sales numbers) detailed below. Please refer to our Current Report on Form 8-K for a description of these measures and of our use of these measures. These measures as calculated by the Company are not necessarily comparable to similarly titled measures reported by other companies. Additionally, these Non-GAAP measures are not a measurement of financial performance or liquidity under GAAP and should not be considered as alternatives to the Company's other financial information determined under GAAP.

Conference Call

The Company's management will hold a conference call to discuss third quarter results today, October 28, 2020 at 10:00 a.m. (Eastern Time). To listen to the call, participants should dial 877-270-2148 approximately 10 minutes prior to the start of the call. A telephonic replay will become

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available after 1:00 p.m. (Eastern Time) on October 28, 2020, and will continue through November 4, 2020, by dialing 877-344-7529 and entering the confirmation code 10148956.

The live broadcast of H&E Equipment Services, Inc.'s quarterly conference call will be available online at www.he-equipment.com on October 28, 2020, beginning at 10:00 a.m. (Eastern Time) and will continue to be available for 30 days. Related presentation materials will be posted to the "Investor Relations" section of the Company's web site at www.he-equipment.com prior to the call. The presentation materials will be in Adobe Acrobat format.

About H&E Equipment Services, Inc.

The Company is one of the largest integrated equipment services companies in the United States with 97 full-service facilities throughout the West Coast, Intermountain, Southwest, Gulf Coast, Mid-Atlantic and Southeast regions. The Company is focused on heavy construction and industrial equipment, and rents, sells, and provides parts and services support for four core categories of specialized equipment: (1) hi-lift or aerial platform equipment; (2) cranes; (3) earthmoving equipment; and (4) material handling equipment. By providing equipment rental, sales, on site parts, repair services, and maintenance functions under one roof, the Company is a one-stop provider for its customers' varied equipment needs. This full service approach provides the Company with multiple points of customer contact, enabling it to maintain a high quality rental fleet, as well as an effective distribution channel for fleet disposal, and provides cross-selling opportunities among its new and used equipment sales, rentals, parts sales, and services operations.

Forward-Looking Statements

Statements contained in this press release that are not historical facts, including statements about H&E's beliefs and expectations, are "forward-looking statements" within the meaning of the federal securities laws. Statements containing the words "may", "could", "would", "should", "believe", "expect", "anticipate", "plan", "estimate", "target", "project", "intend", "foresee" and similar expressions constitute forward-looking statements. Forward-looking statements involve known and unknown risks and uncertainties, which could cause actual results to differ materially from those contained in any forward-looking statement. Such factors include, but are not limited to, the following: (1) risks related to the impact of the COVID-19 global pandemic, such as the scope and duration of the outbreak, government actions and restrictive measures implemented in response, material delays and cancellations of construction or infrastructure projects, supply chain disruptions and other impacts to the business; (2) general economic conditions and construction and industrial activity in the markets where we operate in North America; (3) our ability to forecast trends in our business accurately, and the impact of economic downturns and economic uncertainty in the markets we serve (including as a result of current uncertainty due to COVID-19); (4) trends in oil and natural gas could adversely affect the demand for our services and products; (5) the impact of conditions in the global credit and commodity markets (including as a result of current volatility and uncertainty in credit and commodity markets due to COVID-19) and their effect on construction spending and the economy in general; (6) relationships with equipment suppliers; (7) increased maintenance and repair costs as we age our fleet and decreases in our equipment's residual value; (8) our indebtedness; (9) risks associated with the expansion of our business and any potential acquisitions we may make, including any related capital expenditures, or our inability to consummate such acquisitions; (10) our possible inability to integrate any businesses we acquire; (11) competitive pressures; (12) security breaches and other disruptions in our information technology systems; (13) adverse weather events or natural disasters; (14) compliance with laws and regulations, including those relating to environmental matters, corporate governance matters and tax matters, as well as any future changes to such laws and regulations; and (15) other factors discussed in our public filings, including the risk factors included in the Company's most recent Annual Report on Form 10-K and the Company's most recent Quarterly Report on Form 10-Q. Investors, potential investors and other readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements. Except as required by applicable law, including the securities laws of the United States and the rules and regulations of the Securities and Exchange Commission, we are under no obligation to publicly update or revise any forward-looking statements after the date of this release. These statements are based on the current beliefs and assumptions of H&E's management, which in turn are based on currently

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available information and important, underlying assumptions. H&E is under no obligation to publicly update or revise any forward-looking statements after this press release, whether as a result of any new information, future events or otherwise. Investors, potential investors, security holders and other readers are urged to consider the above mentioned factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements.

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H&E EQUIPMENT SERVICES, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited) (Amounts in thousands, except per share amounts)

		Three En				Nine Er	Mor ideo	
		Sept. 30,		Sept. 30,		Sept. 30,	;	Sept. 30,
		<u>2020</u>		<u>2019</u>		<u>2020</u>		<u>2019</u>
Revenues:					_		_	
Equipment rentals	\$	165,849	\$		\$,	\$	572,563
New equipment sales		37,248		65,010		112,068		177,709
Used equipment sales		40,000		31,180		105,231		96,942
Parts sales		27,853		31,499		83,842		93,798
Service revenues		15,637		18,105		48,116		50,398
Other	_	2,673		3,071	_	8,099		8,822
Total revenues		289,260		352,997		853,518		1,000,232
Cost of revenues:								
Equipment rentals								
Rental depreciation		58,083		63,065		177,225		181,647
Rental expense		25,628		27,889		74,461		79,676
Rental other		16,816		18,620		47,847		52,742
		100,527		109,574		299,533		314,065
New equipment sales		33,124		57,475		99,809		156,638
Used equipment sales		27,872		21,409		71,592		63,742
Parts sales		20,925		23,171		62,180		68,750
Service revenues		5,198		5,898		15,911		16,261
Other		2,547		3,342		7,873		10,167
Total cost of revenues		190,193		220,869		556,898		629,623
Gross Profit		99,067		132,128		296,620		370,609
Selling, general, and administrative expenses		70,040		77,296		217,525		233,783
Merger costs		150		47		308		314
Gain on sales of property and equipment, net		(2,102)		(718)		(9,260)		(2,339)
Impairment of goodwill	_	_		-		61,994		<u>-</u>
Income from Operations		30,979		55,503		26,053		138,851
Interest expense		(14,887)		(17,331)		(46,489)		(51,453)
Interest expense Other income, net		990		588		2,262		1,609
Income (loss) before provision (benefit)		330		300		2,202	_	1,003
for income taxes		17,082		38,760		(18,174)		89,007
Provision (benefit) for income taxes	_	6,979		10,329		(124)		23,719
Net Income (Loss)	\$	10,103	\$	28,431	\$	(18,050)	\$	65,288
NET INCOME (LOSS) PER SHARE:								
Basic – Net income (loss) per share	\$	0.28	\$	0.79	\$	(0.50)	\$	1.82
Basic – Weighted average number of						· · · · ·		
common shares outstanding		36,110	_	35,893		36,035		35,835
Diluted – Net income (loss) per share	\$	0.28	\$	0.79	\$		\$	1.81
Diluted – Weighted average number of								
common shares outstanding	_	36,249	_	36,046		36,035		36,012
Dividends declared per common share	\$	0.275	\$	0.275	\$	0.825	\$	0.825

H&E EQUIPMENT SERVICES, INC. SELECTED BALANCE SHEET DATA (unaudited) (Amounts in thousands)

	September 30, 2020			December 31, 2019
Cash	\$	11,997	\$	14,247
Rental equipment, net		1,078,403		1,217,673
Total assets		1,731,495		1,974,610
Total debt (1)		968,354		1,167,429
Total liabilities		1,469,736		1,667,091
Stockholders' equity		261,759		307,519
Total liabilities and stockholders' equity	\$	1,731,495	\$	1,974,610

⁽¹⁾ Total debt consists of the aggregate amounts on the senior secured credit facility, senior unsecured notes and finance lease obligations.

H&E EQUIPMENT SERVICES, INC. UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES (Amounts in thousands, except per share amounts)

	Nine Months Ended Septe 2020 As Reported Adjustment					er 30, 2020 Adjusted	
			<u>- 10, 0</u>				
Gross profit	\$	296,620	\$	_	\$	296,620	
Selling, general and administrative expenses		217,525		_		217,525	
Impairment of goodwill		61,994		(61,994)		_	
Gain on sale of property and equipment, net		(9,260)		_		(9,260)	
Merger costs		308		_		308	
Income from operations		26,053		61,994		88,047	
Interest expense		(46,489)		_		(46,489)	
Other income, net		2,262				2,262	
Income (loss) before provision (benefit) for income taxes		(18,174)		61,994		43,820	
Provision (benefit) for income taxes		(124)		10,430		10,306	
Net income (loss)	\$	(18,050)	\$	51,564	\$	33,514	
		Nine Mont	hs En	ded Sept	tember 30,		
		2020				2020	
	As	Reported	<u>Adjı</u>	<u>ıstment</u>	As	<u>Adjusted</u>	
NET INCOME (LOSS) PER SHARE (1)							
Basic – Net income (loss) per share	\$	(0.50)	\$	1.43	\$	0.93	
Basic – Weighted average number of common		()					
shares outstanding		36,035		36,035		36,035	
Diluted – Net income (loss) per share	\$	(0.50)	\$	1.43	\$	0.93	
Diluted – Weighted average number of common							
shares outstanding		36,035		36,146		36,146	

⁽¹⁾ Because of the method used in calculating per share data, the summation of the above per share data may not necessarily total to the as adjusted per share data.

H&E EQUIPMENT SERVICES, INC. UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES (Amounts in thousands)

	Three Mo Septe	 	Nine Months September		
	 <u>2020</u>	2019	<u>2020</u>	2019	
Net Income (loss) Interest Expense Provision (benefit) for income taxes Depreciation Amortization of intangibles	\$ 10,103 14,887 6,979 65,642 994	\$ 28,431 17,331 10,329 70,320 1,042	\$ (18,050) \$ 46,489 (124) 199,634 2,996	65,288 51,453 23,719 202,610 3,091	
EBITDA	\$ 98,605	\$ 127,453	\$ 230,945 \$	346,161	
Merger costs Impairment of goodwill	150 -	47 -	308 61,994	314	
Adjusted EBITDA	\$ 98,755	\$ 127,500	\$ 293,247 \$	346,475	
	- MORE -				

H&E EQUIPMENT SERVICES, INC. UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES (Amounts in thousands)

	Three Months Ended					Nine Months Ende			
		Sept. 30, 2020	:	Sept. 30, 2019		Sept. 30, 2020	Sept. 30, 2019		
RENTAL REVENUES Equipment rentals (1) Rentals other Total equipment rentals	\$	149,423 16,426 165,849	\$	184,797 19,335 204,132	\$	448,817 47,345 496,162	\$518,294 54,269 572,563		
RENTAL COST OF SALES									
Rental depreciation Rental expense Rental other Total rental cost of sales		58,083 25,628 16,816 100,527		63,065 27,889 18,620 109,574		177,225 74,461 47,847 299,533	181,647 79,676 52,742 314,065		
RENTAL REVENUES GROSS PROFIT (LOSS) Equipment rentals Rentals other Total rental revenues gross profit		65,712 (390) 65,322		93,843 715 94,558		197,131 (502) 196,629	256,971 1,527 258,498		
RENTAL REVENUES GROSS MARGIN Equipment rentals Rentals other		44.0% -2.3%		50.8% 3.7%		43.9% -1.1%	49.6% 		
Total rental revenues gross margin		39.4%		46.3%		39.6%	45.1%		

⁽¹⁾ Pursuant to SEC Regulation S-X, our equipment rental revenues are aggregated and presented in our unaudited consolidated statements of operations in this press release as a single line item, "Equipment Rentals". The above table disaggregates our equipment rental revenues for discussion and analysis purposes only.