

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): April 27, 2021

H&E Equipment Services, Inc.  
(Exact name of registrant as specified in its charter)

Commission File Number: 000-51759

Delaware  
(State or other jurisdiction of  
incorporation)

81-0553291  
(IRS Employer  
Identification No.)

7500 Pecue Lane  
Baton Rouge, LA 70809  
(Address of principal executive offices, including zip code)

(225) 298-5200  
(Registrant's telephone number, including area code)

Not Applicable  
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol(s)	Name of Each Exchange on Which Registered
Common Stock, par value \$0.01 per share	HEES	Nasdaq Global Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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## **Item 2.02 Results of Operations and Financial Condition.**

On April 27, 2021, we issued a press release announcing our financial results for the three month period ended March 31, 2021. A copy of the press release is attached as Exhibit 99.1.

The information in this Form 8-K and the attached exhibit shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

### **Item 8.01 Other Events**

EBITDA and Adjusted EBITDA are non-GAAP measures as defined under the rules of the SEC. We define EBITDA for the periods presented as net income (loss) before interest expense, income taxes, depreciation and amortization. We define Adjusted EBITDA for the periods presented as EBITDA adjusted for the following: (1) merger and other costs, and (2) impairment of goodwill.

We use EBITDA and Adjusted EBITDA in our business operations to, among other things, evaluate the performance of our business, develop budgets and measure our performance against those budgets. We also believe that analysts and investors use EBITDA and Adjusted EBITDA as supplemental measures to evaluate a company’s overall operating performance. However, EBITDA and Adjusted EBITDA have material limitations as analytical tools and you should not consider them in isolation, or as substitutes for analysis of our results as reported under GAAP. We consider them useful tools to assist us in evaluating performance because they eliminate items related to components of our capital structure, taxes and non-cash charges. The items that we have eliminated in determining EBITDA for the periods presented are interest expense, income taxes, depreciation of fixed assets (which includes rental equipment and property and equipment) and amortization of intangible assets and, in the case of Adjusted EBITDA, any other non-recurring items described above applicable to the particular period. However, some of these eliminated items are significant to our business. For example, (i) interest expense is a necessary element of our costs and ability to generate revenue because we incur a significant amount of interest expense related to our outstanding indebtedness; (ii) payment of income taxes is a necessary element of our costs; and (iii) depreciation is a necessary element of our costs and ability to generate revenue because rental equipment is the single largest component of our total assets and we recognize a significant amount of depreciation expense over the estimated useful life of this equipment. Any measure that eliminates components of our capital structure and costs associated with carrying significant amounts of fixed assets on our consolidated balance sheet has material limitations as a performance measure. In light of the foregoing limitations, we do not rely solely on EBITDA and Adjusted EBITDA as performance measures and also consider our GAAP results. EBITDA and Adjusted EBITDA are not measurements of our financial performance under GAAP and, accordingly, should not be considered alternatives to net income, operating income or any other measures derived in accordance with GAAP. Because EBITDA and Adjusted EBITDA may not be calculated in the same manner by all companies, these measures may not be comparable to other similarly titled measures used by other companies.

We use Adjusted Income (Loss) from Operations, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Share in our business operations to, among other things, analyze our financial performance on a comparative period basis without the effects of significant one-time, non-recurring items. We define Adjusted Income (Loss) from Operations, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Share for the period presented as Income (Loss) from Operations, Net Income (Loss) and Net Income (Loss) per Share, respectively, adjusted for the impairment of goodwill. Additionally, we believe Adjusted Income (Loss) from Operations, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Share provide useful information concerning future profitability. However, Adjusted Income (Loss) from Operations, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Share are not measurements of our financial performance under GAAP and, accordingly, should not be considered as alternatives to GAAP Income (Loss) from Operations, Net Income (Loss) and Net Income (Loss) per Share. Because Adjusted Income (Loss) from Operations, Adjusted Net Income (Loss) and Adjusted Net Income (Loss) per Share may not be calculated in the same manner by all companies, these measures may not be comparable to other similarly titled measures used by other companies.

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**Item 9.01 Financial Statements and Exhibits.**

Exhibit 99.1

Press Release, dated April 27, 2021, announcing financial results for the three month period ended March 31, 2021.

Exhibit 104

Cover Page Interactive Data File (embedded within the Inline XBRL document).

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: April 27, 2021

By: /s/ Leslie S. Magee

Leslie S. Magee

Chief Financial Officer



Exhibit 99.1

# News Release

## Contacts:

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## H&E Equipment Services Reports First Quarter 2021 Results

**BATON ROUGE, Louisiana -- (April 27, 2021)** -- H&E Equipment Services, Inc. (NASDAQ: HEES) today announced results for the first quarter ended March 31, 2021. The Company also paid a regular quarterly cash dividend of \$0.275 per share of common stock during the first quarter.

### FIRST QUARTER 2021 SUMMARY

- Revenues decreased 2.6% to \$278.4 million versus \$285.9 million a year ago.
- Net income was \$4.2 million compared to a net loss of \$(37.0) million a year ago. Included in the first quarter 2020 net loss was a \$62.0 million pre-tax non-cash goodwill impairment charge. Excluding the impairment charge, net income was \$10.8 million a year ago. The effective income tax rate was 27.1% in the first quarter of 2021 and 21.9% in the first quarter of 2020. Excluding the impairment charge, the effective income tax rate was 26.2% a year ago.
- Adjusted EBITDA decreased 16.2% to \$83.2 million in the first quarter of 2021 compared to \$99.2 million a year ago, yielding a margin of 29.9% of revenues compared to 34.7% a year ago.
- Total equipment rental revenues for the first quarter of 2021 were \$156.2 million, a decrease of \$18.3 million, or 10.5%, compared to \$174.5 million a year ago. Rental revenues for the first quarter of 2021 were \$139.9 million, a decrease of approximately \$18.7 million, or 11.8%, compared to \$158.6 million in the first quarter of 2020.
- New equipment sales increased 22.3% to \$37.7 million in the first quarter of 2021 compared to \$30.9 million a year ago.
- Used equipment sales increased 33.8% to \$41.8 million in the first quarter of 2021 compared to \$31.2 million a year ago.
- Gross margin was 33.4% compared to 36.9% a year ago. The decrease in gross margin was largely the result of lower rental gross margins and revenue mix.
- Total equipment rental gross margins were 37.4% in the first quarter of 2021 compared to 41.3% a year ago. Rental gross margins were 42.1% in the first quarter of 2021 compared to 46.1% last year. The decrease was primarily due to lower rates and time utilization. Margins in the first quarter of 2021 were also negatively impacted due to lower revenues associated with an additional billing day in the prior year quarter on February 29, 2020.

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- Average time utilization (based on original equipment cost) was 63.5% compared to 64.3% a year ago. The size of the Company's rental fleet based on original acquisition cost decreased 8.4% from a year ago, to \$1.8 billion.
- Average rental rates decreased 4.0% compared to a year ago and declined 0.2% sequentially.
- Dollar utilization was 32.0% in the first quarter of 2021 compared to 33.1% a year ago.
- Average rental fleet age at March 31, 2021, was 41.5 months compared to an industry average age of 52.5 months.
- Opened two new branches in the first quarter of 2021: Lodi, CA (Stockton and Central Valley area) and Concord, NC (North Charlotte area).
- Paid regular quarterly cash dividend of \$0.275 per share of common stock.
- Accrued expense of \$1.0 million for litigation loss contingency in SG&A.

Brad Barber, H&E Equipment Services, Inc.'s chief executive officer, said, "We are optimistic about our opportunities this year as our rental metrics are steadily improving. On a year-over-year basis, physical utilization surpassed early March 2020 levels, which was before our business incurred any significant impact from COVID-19. Further, physical utilization is currently averaging considerably higher than a year ago. We are pleased to see rental rates stabilize and expect continued improvement as we progress into stronger seasonal quarters."

Barber continued, "Additionally, used equipment prices have improved, which indicates to us a healthy balance in equipment within the markets we serve. Forward-looking industry indicators like the ABI and DMI have also shown solid improvement in recent months. We believe our exposure to a very wide range of project types in the non-residential construction markets as well as our expansive service footprint in high-growth geographies positions us very well to benefit from these improving trends."

Barber added, "Our financial results for the quarter were impacted by the historic winter storm in February, which significantly disrupted the on-rent momentum we had been building. Approximately 40% of our locations were closed for nearly a week and several areas within our footprint were without power and water for weeks. The forward momentum in our business has since resumed. Total revenues in the first quarter were only down 2.6%, or \$7.5 million, from a year ago. Adjusted EBITDA decreased 16.2%, or \$16.0 million, and margins were 29.9% compared to 34.7% a year ago. Margins were negatively impacted by revenue mix as higher margin rental revenues and parts and service sales decreased while revenues from our lower margin distribution business increased compared to a year ago."

Barber concluded, "We remain extremely focused on executing our growth strategy. During the first quarter we opened two new branches and thus far in the second quarter, five new locations began serving customers. With seven new locations opened year-to-date, I am very pleased with the progress we have made toward our stated goal of eight-to-ten new branches in 2021. We also continue to explore opportunities to deploy capital for acquisitions in the general rental and specialty segments that will further expand our geographic scale and product offerings."

#### **FINANCIAL DISCUSSION FOR FIRST QUARTER 2021:**

##### **Revenue**

Total revenues decreased 2.6% to \$278.4 million in the first quarter of 2021 from \$285.9 million in the first quarter of 2020. Total equipment rental revenues decreased 10.5% to \$156.2 million compared to \$174.5 million in the first quarter of 2020. Rental revenues decreased 11.8% to \$139.9 million compared with \$158.6 million in the first quarter of 2020. New equipment sales increased 22.3% to \$37.7 million compared to \$30.9 million a year ago. Used equipment sales increased 33.8% to \$41.8 million compared to \$31.2 million a year ago. Parts sales decreased 14.0% to \$25.6 million compared to \$29.8 million a year ago. Service revenues decreased 13.7% to \$14.5 million compared to \$16.8 million a year ago.

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### **Gross Profit**

Gross profit decreased 11.8% to \$93.0 million from \$105.5 million in the first quarter of 2020. Gross margin was 33.4% for the first quarter ended March 31, 2021, as compared to 36.9% for the first quarter ended March 31, 2020. On a segment basis, gross margin on total equipment rentals was 37.4% in the first quarter of 2021 compared to 41.3% in the first quarter of 2020. Rental margins were 42.1% in the first quarter of 2021 compared to 46.1% last year. On average, rental rates were 4.0% lower than rates in the first quarter of 2020. Time utilization (based on original equipment cost) was 63.5% in the first quarter of 2021 compared to 64.3% a year ago. Also, the prior year comparable period included an additional billing day as a result of leap year on February 29, 2020. Gross margins on new equipment sales were 11.4% in the first quarter of 2021 compared to 11.2% a year ago. Gross margins on used equipment sales were 32.1% compared to 34.5% a year ago. Gross margins on parts sales were 26.8% in the first quarter of 2021 compared to 26.4% a year ago. Gross margins on service revenues were 67.6% for the first quarter of 2021 compared to 67.1% in the first quarter of 2020.

### **Rental Fleet**

At the end of the first quarter of 2021, the original acquisition cost of the Company's rental fleet was \$1.8 billion, which is an 8.4%, or \$161.0 million, decrease from the end of the first quarter of 2020. Dollar utilization for the first quarter of 2021 was 32.0% compared to 33.1% for the first quarter of 2020.

### **Selling, General and Administrative Expenses**

SG&A expenses for the first quarter of 2021 were \$74.0 million compared with \$79.6 million in the prior year, a \$5.7 million, or 7.1%, decrease. SG&A expenses in the first quarter of 2021 as a percentage of total revenues were 26.6% compared to 27.8% a year ago. Employee salaries, wages, payroll taxes and related employee benefits, and other employee related expenses decreased \$3.4 million, primarily as a result of lower commissions and incentive pay combined with headcount reductions, decreases in health insurance costs and workers compensation costs, and other employee cost reductions implemented subsequent to the first quarter of 2020 in response to COVID-19's impact to the Company's business. Bad debt expense decreased \$1.3 million and liability insurance expense decreased \$0.9 million. Legal and professional fees decreased \$0.6 million. Partially offsetting these decreases was a \$1.0 million increase in accrued litigation loss contingencies. Approximately \$2.2 million of SG&A expenses were attributable to Greenfield branch expansions compared to a year ago.

### **Income (Loss) from Operations**

Income from operations for the first quarter of 2021 was \$18.5 million, or 6.6% of revenues, compared to a loss from operations of \$(31.9) million a year ago. Included in loss from operations for the first quarter of 2020 was a \$62.0 million non-cash goodwill impairment charge. Excluding the impairment charge, income from operations was \$30.1 million, or 10.5% of revenues, a year ago. Income from operations for the first quarter of 2021 included gain on sales of property and equipment of \$0.2 million compared to \$4.3 million a year ago, a decrease of \$4.1 million.

### **Interest Expense**

Interest expense was \$13.4 million for the first quarter of 2021 compared to \$16.0 million a year ago.

### **Net Income (Loss)**

Net income was \$4.2 million, or \$0.11 per diluted share, in the first quarter of 2021 compared to a net loss of \$(37.0) million, or \$(1.03) per share, in the first quarter of 2020. The effective income tax rate was 27.1% in the first quarter of 2021 and 21.9% in the first quarter of 2020. Excluding the impairment charge, net income was \$10.8 million, or \$0.30 per diluted share, in the first quarter of 2020. On an adjusted basis, the effective income tax rate was 26.2% in the first quarter of 2020.

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### **Adjusted EBITDA**

Adjusted EBITDA for the first quarter of 2021 decreased 16.2% to \$83.2 million compared to \$99.2 million in the first quarter of 2020. Adjusted EBITDA as a percentage of revenues was 29.9% compared with 34.7% in the first quarter of 2020.

### **Non-GAAP Financial Measures**

This press release contains certain Non-GAAP measures (EBITDA, Adjusted EBITDA, Adjusted Income from Operations, Adjusted Net Income, Adjusted Net Income per share and the disaggregation of equipment rental revenues and cost of sales numbers) detailed below. Please refer to our Current Report on Form 8-K for a description of these measures and of our use of these measures. These measures as calculated by the Company are not necessarily comparable to similarly titled measures reported by other companies. Additionally, these Non-GAAP measures are not a measurement of financial performance or liquidity under GAAP and should not be considered as alternatives to the Company's other financial information determined under GAAP.

### **Conference Call**

The Company's management will hold a conference call to discuss first quarter 2021 results today, April 27, 2021 at 10:00 a.m. (Eastern Time). To listen to the call, participants should dial 877-317-6789 approximately 10 minutes prior to the start of the call. A telephonic replay will become available after 1:00 p.m. (Eastern Time) on April 27, 2021, and will continue through May 4, 2021, by dialing 877-344-7529 and entering the confirmation code 10153911.

The live broadcast of H&E Equipment Services, Inc.'s quarterly conference call will be available online at [www.he-equipment.com](http://www.he-equipment.com) on April 27, 2021, beginning at 10:00 a.m. (Eastern Time) and will continue to be available for 30 days. Related presentation materials will be posted to the "Investor Relations" section of the Company's web site at [www.he-equipment.com](http://www.he-equipment.com) prior to the call. The presentation materials will be in Adobe Acrobat format.

### **About H&E Equipment Services, Inc.**

The Company is one of the largest integrated equipment services companies in the United States with 104 full-service facilities throughout the West Coast, Intermountain, Southwest, Gulf Coast, Mid-Atlantic and Southeast regions. The Company is focused on heavy construction and industrial equipment, and rents, sells, and provides parts and services support for four core categories of specialized equipment: (1) hi-lift or aerial platform equipment; (2) cranes; (3) earthmoving equipment; and (4) material handling equipment. By providing equipment rental, sales, on site parts, repair services, and maintenance functions under one roof, the Company is a one-stop provider for its customers' varied equipment needs. This full service approach provides the Company with multiple points of customer contact, enabling it to maintain a high quality rental fleet, as well as an effective distribution channel for fleet disposal, and provides cross-selling opportunities among its new and used equipment sales, rentals, parts sales, and services operations.

### **Forward-Looking Statements**

Statements contained in this press release that are not historical facts, including statements about H&E's beliefs and expectations, are "forward-looking statements" within the meaning of the federal securities laws. Statements containing the words "may", "could", "would", "should", "believe", "expect", "anticipate", "plan", "estimate", "target", "project", "intend", "foresee" and similar expressions constitute forward-looking statements. Forward-looking statements involve known and unknown risks and uncertainties, which could cause actual results to differ materially from those contained in any forward-looking statement. Such factors include, but are not limited to, the following: (1) risks related to the impact of the COVID-19 global pandemic, such as the scope and duration of the outbreak, government actions and restrictive measures implemented in response, material delays and cancellations of construction or infrastructure projects, supply chain

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disruptions and other impacts to the business; (2) general economic conditions and construction and industrial activity in the markets where we operate in North America; (3) our ability to forecast trends in our business accurately, and the impact of economic downturns and economic uncertainty in the markets we serve (including as a result of current uncertainty due to COVID-19); (4) trends in oil and natural gas could adversely affect the demand for our services and products; (5) the impact of conditions in the global credit and commodity markets (including as a result of current volatility and uncertainty in credit and commodity markets due to COVID-19) and their effect on construction spending and the economy in general; (6) relationships with equipment suppliers; (7) increased maintenance and repair costs as we age our fleet and decreases in our equipment's residual value; (8) our indebtedness; (9) risks associated with the expansion of our business and any potential acquisitions we may make, including any related capital expenditures, or our inability to consummate such acquisitions; (10) our possible inability to integrate any businesses we acquire; (11) competitive pressures; (12) security breaches and other disruptions in our information technology systems; (13) adverse weather events or natural disasters; (14) compliance with laws and regulations, including those relating to environmental matters, corporate governance matters and tax matters, as well as any future changes to such laws and regulations; and (15) other factors discussed in our public filings, including the risk factors included in the Company's most recent Annual Report on Form 10-K. Investors, potential investors and other readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements. Except as required by applicable law, including the securities laws of the United States and the rules and regulations of the Securities and Exchange Commission, we are under no obligation to publicly update or revise any forward-looking statements after the date of this release. These statements are based on the current beliefs and assumptions of H&E's management, which in turn are based on currently available information and important, underlying assumptions. H&E is under no obligation to publicly update or revise any forward-looking statements after this press release, whether as a result of any new information, future events or otherwise. Investors, potential investors, security holders and other readers are urged to consider the above mentioned factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements.

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**H&E EQUIPMENT SERVICES, INC.**  
**CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)**  
(Amounts in thousands, except per share amounts)

	Three Months Ended March 31,	
	2021	2020
<b>Revenues:</b>		
Equipment rentals	\$ 156,224	\$ 174,519
New equipment sales	37,745	30,873
Used equipment sales	41,766	31,218
Parts sales	25,612	29,769
Service revenues	14,510	16,822
Other	2,588	2,721
Total revenues	278,445	285,922
<b>Cost of revenues:</b>		
Equipment rentals		
Rental depreciation	55,349	59,986
Rental expense	25,688	25,569
Rental other	16,723	16,805
	97,760	102,360
New equipment sales	33,442	27,426
Used equipment sales	28,365	20,438
Parts sales	18,747	21,903
Service revenues	4,697	5,540
Other	2,431	2,772
Total cost of revenues	185,442	180,439
<b>Gross Profit</b>	93,003	105,483
Selling, general, and administrative expenses	73,953	79,624
Merger and other	737	40
Gain on sales of property and equipment, net	(154)	(4,264)
Impairment of goodwill	-	61,994
	18,467	(31,911)
<b>Income (Loss) from Operations</b>	18,467	(31,911)
Interest expense	(13,443)	(16,030)
Other income, net	667	630
Income before provision (benefit) for income taxes	5,691	(47,311)
Provision (benefit) for income taxes	1,540	(10,343)
<b>Net Income (Loss)</b>	\$ 4,151	\$ (36,968)
<b>NET INCOME (LOSS) PER SHARE:</b>		
Basic – Net income (loss) per share	\$ 0.11	\$ (1.03)
Basic – Weighted average number of common shares outstanding	36,185	35,965
Diluted – Net income (loss) per share	\$ 0.11	\$ (1.03)
Diluted – Weighted average number of common shares outstanding	36,387	35,965
Dividends declared per common share	\$ 0.275	\$ 0.275

**H&E EQUIPMENT SERVICES, INC.**

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**SELECTED BALANCE SHEET DATA (unaudited)**  
(Amounts in thousands)

	<b>March 31, 2021</b>	<b>December 31, 2020</b>
Cash	\$ 322,545	\$ 310,882
Rental equipment, net	1,019,462	1,028,745
Total assets	2,054,483	1,980,484
Total debt (1)	1,250,242	1,250,305
Total liabilities	1,820,787	1,742,251
Stockholders' equity	233,696	238,233
Total liabilities and stockholders' equity	\$ 2,054,483	\$ 1,980,484

(1) Total debt consists of the aggregate amounts outstanding on the senior unsecured notes and finance lease obligations.

**H&E EQUIPMENT SERVICES, INC.**  
**UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES**  
(Amounts in thousands, except per share amounts)

	<b>Three Months Ended March 31,</b>		
	<b>2020</b>		<b>2020</b>
	<b>As Reported</b>	<b>Adjustments</b>	<b>As Adjusted</b>
Gross profit	\$105,483	-	\$105,483
Selling, general and administrative expenses	79,624	-	79,624
Impairment of goodwill	61,994	(61,994)	-
Gain on sale of property and equipment, net	4,264	-	4,264
Merger and other	40	-	40
Income (loss) from operations	(31,911)	61,994	30,083
Interest expense	(16,030)	-	(16,030)
Other income, net	630	-	630
Income (loss) before provision (benefit) for income taxes	(47,311)	61,994	14,683
Provision (benefit) for income taxes	(10,343)	14,196	3,853
Net income (loss)	<u>\$ (36,968)</u>	<u>\$ 47,798</u>	<u>\$ 10,830</u>

	<b>Three Months Ended March 31,</b>		
	<b>2020</b>		<b>2020</b>
	<b>As Reported</b>	<b>Adjustments</b>	<b>As Adjusted</b>
<b>NET INCOME (LOSS) PER SHARE<sup>(1)</sup></b>			
Basic – Net income (loss) per share	\$ (1.03)	\$ 1.33	\$ 0.30
Basic – Weighted average number of common shares outstanding	35,965	35,965	35,965
Diluted – Net income (loss) per share	\$ (1.03)	\$ 1.32	\$ 0.30
Diluted – Weighted average number of common shares outstanding	35,965	36,082	36,082

(1) Because of the method used in calculating per share data, the summation of the above per share data may not necessarily total to the as adjusted per share data.

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**H&E EQUIPMENT SERVICES, INC.**  
**UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES**  
**(Amounts in thousands)**

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2021</b>	<b>2020</b>
Net Income (loss)	\$ 4,151	\$ (36,968)
Interest Expense	13,443	16,030
Provision (benefit) for income taxes	1,540	(10,343)
Depreciation	62,294	67,424
Amortization of intangibles	993	1,010
EBITDA	\$ 82,421	\$ 37,153
Merger and other	737	40
Impairment of goodwill	-	61,994
Adjusted EBITDA	\$ 83,158	\$ 99,187

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H&E EQUIPMENT SERVICES, INC.

UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES  
(Amounts in thousands)

	Three Months Ended March 31,	
	2021	2020
<b>RENTAL REVENUES</b>		
Equipment rentals <sup>(1)</sup>	\$ 139,941	\$ 158,618
Rentals other	16,283	15,901
Total equipment rentals	<u>156,224</u>	<u>174,519</u>
 <b>RENTAL COST OF SALES</b>		
Rental depreciation	55,349	59,986
Rental expense	25,688	25,569
Rental other	16,723	16,805
Total rental cost of sales	<u>97,760</u>	<u>102,360</u>
 <b>RENTAL REVENUES GROSS PROFIT (LOSS)</b>		
Equipment rentals	58,904	73,063
Rentals other	(440)	(904)
Total rental revenues gross profit	<u>\$ 58,464</u>	<u>\$ 72,159</u>
 <b>RENTAL REVENUES GROSS MARGIN</b>		
Equipment rentals	42.1%	46.1%
Rentals other	-2.7%	-5.7%
Total rental revenues gross margin	<u>37.4%</u>	<u>41.3%</u>

(1) Pursuant to SEC Regulation S-X, our equipment rental revenues are aggregated and presented in our unaudited consolidated statements of operations in this press release as a single line item, "Equipment Rentals". The above table disaggregates our equipment rental revenues for discussion and analysis purposes only.

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