# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

FORM 8-K

CURRENT REPORT<br>Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): August 5, 2009

## H\&E Equipment Services, Inc.

(Exact name of registrant as specified in its charter)

| Delaware | $000-51759$ |  | (Commission <br> (State or other jurisdiction <br> of incorporation) <br> 11100 Mead Road, Suite 200, <br> Baton Rouge, Louisiana <br> Fidentification Nomber) No.) |
| :---: | :---: | :---: | :---: |
| (Address of principal executive offices) |  | (Zip Code) |  |

Registrant's telephone number, including area code: (225) 298-5200
$\qquad$
(Former name or former address, if changed since last report)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition.

On August 5, 2009, we issued a press release announcing our financial results for the three months ended June 30, 2009. A copy of the press release is attached as Exhibit 99.1.

The information in this Form 8-K and the attached exhibit shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 8.01 Other Events.

We define EBITDA as net income (loss) before interest expense, income taxes, depreciation and amortization. We use EBITDA in our business operations to, among other things, evaluate the performance of our business, develop budgets and measure our performance against those budgets. We also believe that analysts and investors use EBITDA as a supplemental measure to evaluate a company's overall operating performance. However, EBITDA has material limitations as an analytical tool and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. We find EBITDA a useful tool to assist us in evaluating performance because it eliminates items related to capital structure, taxes and non-cash charges. The items that we have eliminated in determining EBITDA are interest expense, income taxes, depreciation of fixed assets (which includes rental equipment and property and equipment) and amortization of intangible assets. However, some of these eliminated items are significant to our business. For example, (i) interest expense is a necessary element of our costs and ability to generate revenue because we incur a significant amount of interest expense related to our outstanding indebtedness; (ii) payment of income taxes is a necessary element of our costs; and (iii) depreciation is a necessary element of our costs and ability to generate revenue because rental equipment is the single largest component of our total assets and we recognize a significant amount of depreciation expense over the estimated useful life of this equipment. Any measure that eliminates components of our capital structure and costs associated with carrying significant amounts of fixed assets on our balance sheet has material limitations as a performance measure. In light of the foregoing limitations, we do not rely solely on EBITDA as a performance measure and also consider our GAAP results. EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income, operating income or any other measures derived in accordance with GAAP. Because EBITDA is not calculated in the same manner by all companies, it may not be comparable to other similarly titled measures used by other companies.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits
99.1 Press Release, dated August 5, 2009, announcing financial results for the three months ended June 30, 2009.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

H\&E Equipment Services, Inc.
August 5, 2009
By: /s/ Leslie S. Magee
Name: Leslie S. Magee
Title: Chief Financial Officer and Secretary

## Exhibit No. Description

Press Release, dated August 5, 2009, announcing financial results for the three months ended June 30, 2009.

## Contacts:

Leslie S. Magee
Chief Financial Officer
225-298-5261
lmagee@he-equipment.com
Kevin S. Inda
Corporate Communications, Inc.
407-566-1180
kevin.Inda@cci-ir.com

## H\&E Equipment Services Reports Second Quarter 2009 Results

BATON ROUGE, Louisiana - (August 5, 2009) — H\&E Equipment Services, Inc. (NASDAQ: HEES) today announced operating results for the second quarter ended June 30, 2009.

## SECOND QUARTER 2009 SUMMARY

- Revenues decreased $36.2 \%$ to $\$ 180.2$ million versus $\$ 282.6$ million a year ago.
- EBITDA decreased $46.5 \%$ to $\$ 34.6$ million, or a $19.2 \%$ margin, compared to $\$ 64.6$ million, or a $22.9 \%$ margin, a year ago.
- Income from operations decreased $75.3 \%$ to $\$ 8.6$ million compared to $\$ 34.9$ million a year ago.
- Net income was $\$ 0.3$ million, or $\$ 0.01$ per diluted share, compared to $\$ 16.1$ million, or $\$ 0.45$ per diluted share. The effective income tax rate in the second quarter of 2009 was $65.1 \%$ versus $37.0 \%$ a year ago due to the effect of permanent differences on lower pre-tax income.
- Reduced debt by $\$ 23.0$ million during the quarter.
"The recession continues to heavily impact our non-residential construction and industrial end-markets," said John Engquist, H\&E Equipment Services’ president and chief executive officer. "In spite of very weak demand for our products and services, we were able to remain profitable, increase liquidity and strengthen our balance sheet."
"While business conditions did not improve during the second quarter, we are encouraged by some positive signs that we are seeing in the economy," added Engquist. "The banking system appears to have stabilized and credit markets have improved. We are also encouraged by
signs of stabilization in the utilization of our rental fleet. I believe we have successfully scaled our business to the current environment and are well positioned to take advantage of the recovery when it begins."
"As a result of our focus on cost containment and cash generation, we reduced our debt by $\$ 23$ million during the second quarter," commented Leslie Magee, H\&E Equipment Services’ chief financial officer. "As a result, our liquidity remains strong with $\$ 267$ million of availability under our senior secured credit facility. For the second consecutive quarter, we reduced rental fleet spending to result in negative net rental cap-ex. Rates continued to be under pressure during the second quarter as our rental rates on new contracts decreased $15.8 \%$ from the second quarter of 2008 and $7.5 \%$ from the first quarter of 2009. While the current conditions resulted in significant year-over-year declines in revenue and gross profit in all of our major product lines, our parts and service revenues and gross profit again experienced less volatility."


## FINANCIAL DISCUSSION FOR SECOND QUARTER 2009

## Revenue

Total revenues decreased $36.2 \%$ to $\$ 180.2$ million from $\$ 282.6$ million in the second quarter of 2008. Equipment rental revenues decreased $33.4 \%$ to $\$ 50.1$ million compared with $\$ 75.2$ million in the second quarter of 2008. New equipment sales decreased $40.7 \%$ to $\$ 59.3$ million from $\$ 100.0$ million. Used equipment sales decreased $56.5 \%$ to $\$ 20.5$ million compared to $\$ 47.2$ million. Parts sales declined $10.0 \%$ to $\$ 26.3$ million from $\$ 29.2$ million in the second quarter of 2008. Service revenues decreased $12.7 \%$ to $\$ 15.5$ million compared with $\$ 17.7$ million in the second quarter of 2008.

## Gross Profit

Gross profit decreased $44.8 \%$ to $\$ 44.5$ million from $\$ 80.6$ million in the second quarter of 2008 . Gross margin was $24.7 \%$ for the quarter ended June 30,2009 as compared to $28.5 \%$ for the quarter ended June 30,2008 . The lower gross margin in the current quarter is primarily due to lower rental gross margins.
On a segment basis, gross margin on rentals decreased to $32.5 \%$ from $49.3 \%$ in the second quarter of 2008 due to declines in rental rates and lower time utilization combined with an increase in rental and depreciation expense as a percentage of revenues. On average, rental rates declined $15.8 \%$ as compared to the second quarter of 2008. Time utilization was $55.3 \%$ in the second quarter of 2009 as compared to $67.9 \%$ a year ago.
Gross margins on new equipment sales were $12.8 \%$, which were flat in comparison to the second quarter a year ago. Gross margins on used equipment sales decreased to $18.3 \%$ from $22.7 \%$ a year ago. Gross margins on used equipment sales include margins on the sale of both used inventory and rental fleet. The lower gross margin on total used equipment sales is due primarily to lower margins on the sale of used inventory with margins at $3.7 \%$ in 2009 as compared to $11.3 \%$ in 2008. Margins on the sale of rental fleet were $23.4 \%$ in 2009 as compared to $26.3 \%$ a year ago. Gross margin on parts sales decreased to $28.4 \%$ from $29.1 \%$ last year. Gross margin on service revenues decreased to $63.1 \%$ from $64.6 \%$ in the second quarter of 2008.

## Rental Fleet

At the end of the second quarter of 2009, the original acquisition cost of the Company's rental fleet was $\$ 732.9$ million, down $\$ 70.4$ million from $\$ 803.3$ million at the end of the second quarter of 2008. Dollar utilization was $27.1 \%$ compared to $37.5 \%$ for the second quarter of 2008. Dollar
returns decreased reflecting lower year-over-year average rental rates and lower time utilization as discussed above.

## Selling, General and Administrative Expenses

SG\&A expenses for the second quarter of 2009 were $\$ 36.1$ million compared with $\$ 45.9$ million last year, a $\$ 9.7$ million, or $21.2 \%$ decrease. The decrease was primarily attributable to lower wages, incentive pay, benefits and employee-related costs as a result of workforce reductions. For the second quarter of 2009, SG\&A expenses increased as a percentage of total revenues to $20.0 \%$ as compared with $16.2 \%$ last year.

## Income from Operations

Income from operations for the second quarter of 2009 decreased $75.3 \%$ to $\$ 8.6$ million, or an operating margin of $4.8 \%$, compared with $\$ 34.9$ million, or an operating margin of $12.3 \%$, a year ago.

## Interest Expense

Interest expense for the second quarter of 2009 decreased $\$ 1.5$ million to $\$ 8.0$ million from $\$ 9.5$ million primarily due to a decrease in average borrowings on the Company's senior secured credit facility and lower floor plan payables.

## Net Income

Net income decreased to $\$ 0.3$ million, or $\$ 0.01$ per diluted share, from $\$ 16.1$ million, or $\$ 0.45$ per diluted share in 2008. The effective income tax rate increased to $65.1 \%$ in the second quarter of 2009 as compared to $37.0 \%$ last year. The effective income tax rate increased due to the effect of permanent differences on lower pre-tax income in the current period.

## EBITDA

EBITDA for the second quarter of 2009 decreased $\$ 30.0$ million to $\$ 34.6$ million from $\$ 64.6$ million in the second quarter of 2008. EBITDA as a percentage of revenues was $19.2 \%$ compared with $22.9 \%$ in the second quarter of 2008.

## Non-GAAP Financial Measures

This press release contains certain Non-GAAP measures (EBITDA). Please refer to our Current Report on Form 8-K for a description of our use of these measures. EBITDA as calculated by the Company is not necessarily comparable to similarly titled measures reported by other companies. Additionally, these Non-GAAP measures are not measurements of financial performance or liquidity under GAAP and should not be considered as alternatives to the Company's other financial information determined under GAAP.

## Conference Call

The Company's management will hold a conference call to discuss second quarter results today, August 5, 2009, at 10:00 a.m. (Eastern Time). To listen to the call, participants should dial 913-981-4902 approximately 10 minutes prior to the start of the call. A telephonic replay will become available after 1:00 p.m. (Eastern Time) on August 5, 2009, and will continue through August 13, 2009, by dialing 719-457-0820 and entering confirmation code 5843498.
The live broadcast of the Company's quarterly conference call will be available online at www.he-equipment.com or www.earnings.com on August 5, 2009, beginning at 10:00 a.m. (Eastern Time) and will continue to be available for 30 days. Related presentation materials will be posted to the "Investor Relations" section of the Company's web site at www.he-equipment.com prior to the call. The presentation materials will be in Adobe Acrobat format.

## About H\&E Equipment Services, Inc.

The Company is one of the largest integrated equipment services companies in the United States with 62 full-service facilities throughout the West Coast, Intermountain, Southwest, Gulf Coast, Mid-Atlantic and Southeast regions of the United States. The Company is focused on heavy construction and industrial equipment and rents, sells and provides parts and service support for four core categories of specialized equipment: (1) hi-lift or aerial platform equipment; (2) cranes; (3) earthmoving equipment; and (4) industrial lift trucks. By providing equipment rental, sales, and on-site parts, repair and maintenance functions under one roof, the Company is a one-stop provider for its customers' varied equipment needs. This full service approach provides the Company with multiple points of customer contact, enabling it to maintain a high quality rental fleet, as well as an effective distribution channel for fleet disposal and provides cross-selling opportunities among its new and used equipment sales, rental, parts sales and service operations.

## Forward-Looking Statements

Certain statements in this press release are "forward-looking statements" within the meaning of the federal securities laws. Statements about our beliefs and expectations and statements containing the words "may," "could," "would," "should," "believe," "expect," "anticipate," "plan," "estimate," "target," "project," "intend" and similar expressions constitute forward-looking statements. Forward-looking statements involve known and unknown risks and uncertainties, which could cause actual results that differ materially from those contained in any forward-looking statement. Such factors include, but are not limited to, the following: (1) general economic conditions and construction activity in the markets where we operate in North America as well as the impact of the current macroeconomic downturn and current conditions of the global credit markets and its effect on construction activity and the economy in general; (2) relationships with new equipment suppliers; (3) increased maintenance and repair costs as we age our fleet and decreases in our equipments' residual value; (4) our indebtedness; (5) the risks associated with the expansion of our business; (6) our possible inability to effectively integrate any businesses we acquire; (7) competitive pressures; (8) compliance with laws and regulations, including those relating to environmental matters; and (9) other factors discussed in our public filings, including the risk factors included in the Company's most recent Annual Report on Form 10-K. Investors, potential investors and other readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements. Except as required by applicable law, including the securities laws of the United States and the rules and regulations of the SEC, we are under no obligation to publicly update or revise any forward-looking statements after the date of this release.

## H\&E EQUIPMENT SERVICES, INC.

## CONSOLIDATED STATEMENTS OF INCOME (unaudited) <br> (Amounts in thousands, except per share amounts)



- MORE -


## H\&E EQUIPMENT SERVICES, INC. <br> SELECTED BALANCE SHEET DATA (unaudited) (Amounts in thousands)

|  | $\begin{gathered} \text { June 30, } \\ \hline 2009 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2008 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Cash | \$ 8,868 | \$ 11,266 |
| Rental equipment, net | 497,402 | 554,457 |
| Total assets | 853,520 | 966,634 |
| Total debt(1) | 299,167 | 330,584 |
| Total liabilities | 560,560 | 676,427 |
| Stockholders' equity | 292,960 | 290,207 |
| Total liabilities and stockholders' equity | \$853,520 | \$966,634 |

(1) Total debt consists of the aggregate amounts outstanding on the senior secured credit facility, senior unsecured notes, capital lease obligation and notes payable obligations.

H\&E EQUIPMENT SERVICES, INC.

## UNAUDITED RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(Amounts in thousands)

|  | Three Months Ended |  |  | Six Months EndedJune 30, |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2009 | 2008 | 2009 | 2008 |
| Net income | \$ | 263 | \$ 16,118 | \$ 2,441 | \$ 26,327 |
| Interest expense |  | 8,011 | 9,531 | 16,192 | 19,698 |
| Provision for income taxes |  | 491 | 9,479 | 1,462 | 15,498 |
| Depreciation |  | 25,656 | 28,765 | 52,236 | 58,014 |
| Amortization of intangibles |  | 148 | 754 | 296 | 1,467 |
| EBITDA |  | 34,569 | \$ 64,647 | \$ 72,627 | \$ 121,004 |

